#### **Presented by**

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#### **Truth**

Your members will **NEVER LOVE**the credit union until
your **EMPLOYEES LOVE IT f**irst!





## Missional Leadership Creates Employee Engagement

- Engagement as defined by Hewitt Associates.
- Engagement is **NOT** the same as Buy-in.





## The Challenge in Engaging Employees

"For years, employee engagement scores have declined despite the millions of dollars companies invest to boost sagging workforce morale." — Forbes Magazine





## A Gallup Survey Reveals

- 71% of employees aren't just working below their potentials, but working at a minimum level.
- 65% of MANAGERS say they aren't engaged in their work.



### A Gallup Survey Reveals

- 55% of employees admit that they are disengaged in the mission of the organization.
- 16% admit to being actively disengaged.





### A Gallup Survey Reveals

- Employees who are supervised by highly engaged managers are 59% more likely to be engaged.
- 70% of an employee's engagement is directly attributable to their manager!



# How Do Managers Impact Employee Engagement?

- Many mangers are promoted based on operational aptitude and good attitude.
- The lack of professional development given to credit union managers is epidemic.

- 1. Management training and development
  - Nothing else is close to this one
- 2. Hire people who have a propensity to be engaged





- 3. Consistent feedback from manager on job performance
  - Monthly performance meeting w/manager
- 4. Recognition from manager and organization
  - Catch People Doing Things Right!



- 5. Alignment work to purpose and values
  - Lead to your mission/purpose and show how the CU is doing it!
- 6. Relationship with peers
  - Accountability for disengaged employees

- 7. Personal growth
  - Career paths and succession planning
- 8. Wellness
  - Promote and facilitate health and wellness



- 9. Measure employee engagement
  - Pulse surveys and annually
- 10. Make engagement results part of strategic goals



What gets measured gets done

